

**APPENDIX B
FY2023 GENERAL FUND PROJECTED BUDGET**

	FY2020 ACTUALS	FY2021 BUDGET	FY2022 BUDGET	FY2023 REQUEST	FY22/23 BUDGET \$ Change	% Change
GENERAL GOVERNMENT						
<i>122 Selectmen</i>						
Personnel Expenses	39,862.97	38,555.27	42,539.17	43,613.40	1,074.23	2.53%
Operating Expenses	-	4,800.00	3,300.00	4,800.00	1,500.00	45.45%
<i>Total Selectmen</i>	39,862.97	43,355.27	45,839.17	48,413.40	2,574.23	5.62%
<i>123 Town Manager</i>						
Personnel Expenses	202,539.34	299,064.34	213,959.38	218,676.18	4,716.80	2.20%
Operating Expenses	93,433.74	250,814.36	102,484.00	125,275.00	22,791.00	22.24%
<i>Total Town Manager</i>	295,973.08	549,878.70	316,443.38	343,951.18	27,507.80	8.69%
<i>132 Fin Com/Reserve</i>						
Expenses	180.00	425.00	425.00	425.00	-	0.00%
Reserve Fund	-	61,558.52	100,000.00	100,000.00	-	0.00%
<i>Total Fin Com</i>	180.00	61,983.52	100,425.00	100,425.00	-	0.00%
<i>135 Finance/IT Dept</i>						
Personnel Expenses	238,720.68	213,523.28	225,409.99	236,663.92	11,253.93	4.99%
Operating Expenses	174,857.81	184,895.55	197,613.35	245,205.61	47,592.26	24.08%
Capital Expenses	1,906.95	3,500.00	3,500.00	3,500.00	-	0.00%
<i>Total Finance/IT Dept</i>	415,485.44	401,918.83	426,523.34	485,369.53	58,846.19	13.80%
<i>141 Assessor</i>						
Personnel Expenses	149,959.72	165,955.72	184,080.02	174,128.40	(9,951.62)	-5.41%
Operating Expenses	3,745.31	17,691.00	16,091.00	30,645.00	14,554.00	90.45%
<i>Total Assessor</i>	153,705.03	183,646.72	200,171.02	204,773.40	4,602.38	2.30%
<i>145 Treasurer/Collector</i>						
Personnel Expenses	144,545.78	185,494.68	191,480.20	199,742.00	8,261.80	4.31%
Operating Expenses	38,290.29	47,385.00	47,750.00	49,150.00	1,400.00	2.93%
<i>Total Treasurer/Collector</i>	182,836.07	232,879.68	239,230.20	248,892.00	9,661.80	4.04%
<i>151 Town Counsel</i>						
Retainer	80,604.55	84,000.00	84,000.00	84,000.00	-	0.00%
Expenses	32,885.40	42,000.00	42,000.00	42,000.00	-	0.00%
<i>Total Town Counsel</i>	113,489.95	126,000.00	126,000.00	126,000.00	-	0.00%
<i>152 Human Resources</i>						
Personnel Expenses	-	-	92,955.20	96,699.20	3,744.00	4.03%
Operating Expenses	-	-	1,808.00	1,808.00	-	0.00%
<i>Total Human Resources</i>	-	-	94,763.20	98,507.20	3,744.00	3.95%
<i>161 Town Clerk</i>						
Personnel Expenses	83,612.26	124,446.50	127,586.28	141,509.42	13,923.14	10.91%
Operating Expenses	12,657.74	21,458.00	15,442.00	18,943.00	3,501.00	22.67%
<i>Total Town Clerk</i>	96,270.00	145,904.50	143,028.28	160,452.42	17,424.14	12.18%
<i>162 Elections & Registration</i>						
Personnel Expenses	10,399.77	34,351.35	11,762.80	22,792.70	11,029.90	93.77%
Operating Expenses	14,352.25	31,520.00	20,570.00	26,209.00	5,639.00	27.41%
<i>Total Elections & Registration</i>	24,752.02	65,871.35	32,332.80	49,001.70	16,668.90	51.55%
<i>171 Conservation Commission</i>						
Personnel Expenses	29,321.15	30,612.31	31,844.19	32,292.74	448.55	1.41%
Operating Expenses	861.39	1,425.00	1,425.00	2,425.00	1,000.00	70.18%
<i>Total Conservation Commission</i>	30,182.54	32,037.31	33,269.19	34,717.74	1,448.55	4.35%
<i>172 Planning</i>						

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					\$ Change	% Change
Personnel Expenses	116,150.91	119,982.09	121,587.55	128,576.99	6,989.44	5.75%
Operating Expenses	12,488.84	15,450.00	4,700.00	5,700.00	1,000.00	21.28%
<i>Total Planning</i>	128,639.75	135,432.09	126,287.55	134,276.99	7,989.44	6.33%
<i>174 Chebacco Woods</i>					-	
Operating Expenses	1,275.59	2,500.00	2,500.00	2,500.00	-	0.00%
<i>Total Chebacco Woods</i>	1,275.59	2,500.00	2,500.00	2,500.00	-	0.00%
<i>192 Facilities</i>						
Personnel Expenses	72,121.11	84,499.40	83,881.09	75,030.99	(8,850.10)	-10.55%
Operating Expenses	185,537.13	173,563.75	191,506.25	184,451.17	(7,055.08)	-3.68%
Capital Expenses					-	
<i>Total Facilities</i>	257,658.24	258,063.15	275,387.34	259,482.16	(15,905.18)	-5.78%
Subtotal General Government	1,740,310.68	2,239,471.12	2,162,200.47	2,296,762.72	134,562.25	6.22%
PUBLIC SAFETY						
<i>210 Police Department</i>						
Personnel Expenses	1,517,127.24	1,698,435.72	1,725,238.74	1,735,570.86	10,332.12	0.60%
Operating Expenses	92,059.02	111,445.00	124,262.25	132,703.25	8,441.00	6.79%
Capital Expenses	14,284.12	-	18,980.05	18,980.05	-	0.00%
<i>Total Police Department</i>	1,623,470.38	1,809,880.72	1,868,481.04	1,887,254.16	18,773.12	1.00%
<i>233 Emergency Report Center</i>						
Personnel Expenses	290,548.85	312,149.52	316,408.12	323,589.00	7,180.88	2.27%
Operating Expenses	38,956.05	41,044.75	46,215.00	46,215.00	-	0.00%
Capital Expenses	-	-	-	-	-	
<i>Total Emergency Report Center</i>	329,504.90	353,194.27	362,623.12	369,804.00	7,180.88	1.98%
<i>220 Fire Department</i>						
Personnel Expenses	596,667.98	674,124.47	723,784.41	734,211.28	10,426.87	1.44%
Operating Expenses	96,589.22	97,465.01	103,133.05	109,358.28	6,225.23	6.04%
Capital Expenses	89,626.83	83,944.76	111,702.52	111,702.52	-	0.00%
<i>Total Fire Department</i>	782,884.03	855,534.24	938,619.98	955,272.08	16,652.10	1.77%
<i>241 Inspectional Services</i>						
Personnel Expenses	52,365.72	55,920.78	187,214.22	197,540.03	10,325.81	5.52%
Operating Expenses	-	2,700.00	9,050.00	9,050.00	-	0.00%
Assessment	105,033.00	129,413.00	-	-		
<i>Total Inspectional Services</i>	157,398.72	188,033.78	196,264.22	206,590.03	10,325.81	5.26%
<i>291 Emergency Management</i>						
Personnel Expenses						
Operating Expenses	839.78	21,100.00	21,100.00	21,100.00	-	0.00%
<i>Total Emergency Management</i>	839.78	21,100.00	21,100.00	21,100.00	-	0.00%
<i>292 Animal Control</i>						
Personnel Expenses	33,779.87	33,930.00	33,930.00	33,930.00	-	0.00%
Operating Expenses	267.44	1,850.00	1,850.00	1,850.00	-	0.00%
<i>Total Animal Control</i>	34,047.31	35,780.00	35,780.00	35,780.00	-	0.00%
<i>919 Street Lights</i>						
Personnel Expenses						
Operating Expenses	16,854.47	27,000.00	27,000.00	27,000.00	-	0.00%
<i>Total Street Lights</i>	16,854.47	27,000.00	27,000.00	27,000.00	-	0.00%
Subtotal Public Safety	2,944,999.59	3,290,523.01	3,449,868.36	3,502,800.27	52,931.91	1.53%

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DEPARTMENT OF PUBLIC WORKS						
<i>421 Public Works</i>						
Personnel Expenses	233,379.69	255,367.15	265,163.38	281,366.86	16,203.48	6.11%
Operating Expenses	37,447.00	28,300.00	27,100.00	27,100.00	-	0.00%
<i>Total Public Works</i>	270,826.69	283,667.15	292,263.38	308,466.86	16,203.48	5.54%
<i>422 Highway</i>						
Personnel Expenses	196,922.42	227,890.06	245,103.46	261,710.34	16,606.88	6.78%
Operating Expenses	154,593.39	126,400.00	155,400.00	215,400.00	60,000.00	38.61%
Capital Expenses	-	-	-	-	-	0.00%
<i>Total Highway</i>	351,515.81	354,290.06	400,503.46	477,110.34	76,606.88	19.13%
<i>423 Snow & Ice</i>						
Personnel Expenses	59,035.15	89,175.00	89,175.00	96,910.00	7,735.00	8.67%
Operating Expenses	102,087.20	179,250.00	179,250.00	179,250.00	-	0.00%
<i>Total Snow & Ice</i>	161,122.35	268,425.00	268,425.00	276,160.00	7,735.00	2.88%
<i>425 Vehicle Maintenance</i>						
Personnel Expenses	89,439.19	99,526.47	64,237.68	89,462.42	25,224.74	39.27%
Operating Expenses	43,204.59	68,637.50	66,150.00	75,032.47	8,882.47	13.43%
<i>Total Vehicle Maintenance</i>	132,643.78	168,163.97	130,387.68	164,494.89	34,107.21	26.16%
<i>429 Cemetery</i>						
Personnel Expenses	81,388.31	75,605.32	90,705.64	153,126.56	62,420.92	68.82%
Operating Expenses	6,962.12	10,000.00	10,000.00	10,000.00	-	0.00%
<i>Total Cemetery</i>	88,350.43	85,605.32	100,705.64	163,126.56	62,420.92	61.98%
<i>433 Waste, Recycling & Landfill</i>						
Personnel Expenses	3,796.75	5,400.53	5,545.94	5,747.15	201.21	3.63%
Operating Expenses	754,156.12	773,650.00	800,980.00	773,980.00	(27,000.00)	-3.37%
Enterprise Subsidy	-	-	-	-	-	
Prior Year Deficit	-	-	-	-	-	
<i>Total Waste, Recycling & Landfill</i>	757,952.87	779,050.53	806,525.94	779,727.15	(26,798.79)	-3.32%
<i>423 Vehicle Maintenance</i>						
Personnel Expenses						
Operating Expenses						
<i>Total Vehicle Maintenance</i>						
<i>650 Parks & Fields</i>						
Personnel Expenses	57,924.35	58,484.26	72,922.10	75,440.14	2,518.04	3.45%
Operating Expenses	8,656.31	5,150.00	5,150.00	5,150.00	-	0.00%
Capital Expenses	-	-	-	-	-	
<i>Total Parks & Fields</i>	66,580.66	63,634.26	78,072.10	80,590.14	2,518.04	3.23%
<i>651 HWRSD Fields & Grounds</i>						
Personnel Expenses	-	-	-	-	-	
Operating Expenses	-	-	-	-	-	
<i>Total HWRSD Fields & Grounds</i>	-	-	-	-	-	
Subtotal Public Works	1,828,992.59	2,002,836.29	2,076,883.20	2,249,675.94	172,792.74	8.32%
HEALTH & HUMAN SERVICES						
<i>511 Public Health Dept</i>						
Personnel Expenses	126,069.83	81,270.12	125,090.12	129,190.34	4,100.22	3.28%
Operating Expenses	3,569.46	19,235.00	32,110.00	41,000.00	8,890.00	27.69%
<i>Total Public Health Dept</i>	129,639.29	100,505.12	157,200.12	170,190.34	12,990.22	8.26%

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					\$ Change	% Change
541 Council on Aging						
Personnel Expenses	79,894.45	89,270.12	90,070.49	92,579.66	2,509.17	2.79%
Operating Expenses	34,384.56	34,286.16	29,361.16	25,700.00	(3,661.16)	-12.47%
Total Council on Aging	114,279.01	123,556.28	119,431.65	118,279.66	(1,151.99)	-0.96%
543 Veterans Benefits						
Operating Expenses	30,031.68	35,000.00	35,000.00	35,000.00	-	0.00%
Administration Fee	35,851.55	15,000.00	15,000.00	15,000.00	-	0.00%
Total Veterans Benefits	65,883.23	50,000.00	50,000.00	50,000.00	-	0.00%
Subtotal Health & Human Services	309,801.53	274,061.40	326,631.77	338,470.00	11,838.23	3.62%
CULTURE & RECREATION						
610 Library						
Assessment	843,339.60	879,299.26	823,895.09	864,320.00	40,424.91	4.91%
Indirect Costs	25,141.21	31,262.34	27,095.47	29,805.02	2,709.55	10.00%
State contribution	12,762.94	12,314.00	12,929.70	14,222.67	1,292.97	10.00%
Total Library	881,243.75	922,875.60	863,920.26	908,347.69	44,427.43	5.14%
620 Elder Van Program						
Operating Expenses				-		
Total Elder Van Program				-		
630 Recreation						
Personnel Expenses	132,096.71	136,752.30	142,297.98	146,949.43	4,651.45	3.27%
Operating Expenses	22,232.10	23,176.94	24,150.00	26,950.00	2,800.00	11.59%
Total Recreation	154,328.81	159,929.24	166,447.98	173,899.43	7,451.45	4.48%
Subtotal Culture & Recreation	1,035,572.56	1,082,804.84	1,030,368.24	1,082,247.12	51,878.88	5.03%
UNCLASSIFIED						
148 Salary Reserve	-	7,691.00	54,854.85	111,295.85	56,441.00	102.89%
149 Capital Spending	318,462.28	415,000.00	338,638.00	550,905.00	212,267.00	62.68%
692 Celebrations	1,407.50	12,950.00	12,950.00	12,950.00	-	0.00%
722 Debt Service	912,753.18	669,000.35	714,418.77	591,661.00	(122,757.77)	-17.18%
820 State Assessments	247,245.00	250,232.55	252,384.68	259,551.74	7,167.06	2.84%
911 Retirement	987,370.00	1,072,029.00	1,183,676.00	1,253,377.00	69,701.00	5.89%
913 Unemployment	35.61	48,820.00	47,640.00	50,000.00	2,360.00	4.95%
914 Health & Life Insurance	782,328.81	960,350.00	986,004.00	945,704.81	(40,299.19)	-4.09%
916 Other Insurance	231,968.75	256,721.00	272,216.00	304,591.40	32,375.40	11.89%
917 Medicare Tax	58,607.80	74,259.34	79,904.77	79,904.77	(0.00)	0.00%
992 Transfer to Special Revenue	90,739.94	91,391.75	-	75,000.00	75,000.00	0.00%
996 Transfer to OPEB	125,000.00	125,000.00	125,000.00	125,000.00	-	0.00%
996 Transfer to Stabilization	321,087.00	247,757.00	346,035.87	20,000.00	(326,035.87)	-94.22%
996 Transfer to Capital Stabilizatic	503,023.00	907,592.00	-	-	-	-
997 Transfer to Agency - HDC	74,880.00	50,000.00	66,051.00	55,000.00	(11,051.00)	-16.73%
Subtotal Unclassified	4,654,908.87	5,188,793.99	4,479,773.94	4,434,941.57	(44,832.37)	-1.00%
SCHOOLS						
300 Schools						
HWRSD Assessment	18,686,626.00	20,227,833.00	21,131,336.00	21,839,706.00	708,370.00	3.35%
ENSATSD Assessment	183,462.00	229,890.00	259,623.00	281,806.00	22,183.00	8.54%
HWRSD Debt Service	255,156.95	263,904.00	370,848.00	373,885.00	3,037.00	0.82%
ENSATSD Debt Service	19,903.00	23,634.00	25,546.00	34,806.00	9,260.00	36.25%
Total Schools	19,145,147.95	20,745,261.00	21,787,353.00	22,530,203.00	742,850.00	3.41%

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					\$ Change	% Change
TOTAL GENERAL FUND	31,659,733.77	34,823,751.65	35,313,078.98	36,435,100.62	1,122,021.64	3.18%

*The following Expenses will be *funded* in separate individual articles, and are therefore *not* contained in the main budget article 2-3, which totals \$35,609,196

Article	Purpose	Amount
2-4	Capital Expenditures	\$550,905
2-7	Hamilton Development Corp. Transfer	\$55,000
2-8	OPEB Trust Fund Transfer	\$125,000
2-9	Patton Homestead Budget	\$75,000
2-10	Stabilization Fund Transfer	\$20,000
	TOTAL	\$825,905